Business Administration - Management

Name of the Educational Programme:	Business Administration - Management	
Awarded Qualification:	Bachelor oBusiness Administration in Management	
Credit Value of the Programme:	240	
Language of Education:	Georgian	
Programme Admission Preconditions:	The entrant is enrolled in the bachelor's educational program in accordance with the rules established b legislation of Georgia - based on the results of the Unified National Examinations. One of the compu- subjects is: Mathematics /HistoryA person with a complete general education has the right to enro- a bachelor's educational program. In the cases provided for by the legislation, enrollment is possible in accordance with the rules established the legislation, without passing the unified national exams.	ulsory oll in
Purpose of the Programme:	 The goals of the undergraduate educational program correspond to the mission, strategic goal of the International Black Sea University and are in line with the requirements of the labor market. 1. To provide a high quality education oriented towards professionalism that will help prepare competitive, modern type managers and enable them to do business successfully in private and not governmental sectors, both locally and internationally 1.1 To give students broad knowledge of theoretical and practical issues about the basic princip of business, which will enable the graduate's to participate in business processes. 1.2 to prepare management professionals with broad theoretical knowledge of the field, practical skills and competencies required to perform managerial activities. 	are on- oles
Learning outcomes	Knowledge understandingand1. The graduate describes and explains the main theories principles in different functional areas of business and explains interrelation; defines the main principles of the market economy describes the main tools of the economy; understands the processes ta	their 7 and

place in the micro and macro environment of the business and explains their meaning; owns office programs and critically understands their importance in business processes; knows the modern information technologies, mathematical, quantitative and statistical methods necessary for conducting business process research; Knows the legal environment of business and entrepreneurial activity.

2. describes and distinguishes between the main theories and principles related to the field of management; defines management levels; distinguishes and explains the general functions and tools of management, classifies organizational structures and explains the process of structure formation, is aware of and critically thinks about the role of managers of different links in the ongoing processes in the organization and in solving the tasks and challenges facing the organization; describes the communication process and barriers, understands the role of internal and external communication for effective management; describes and differentiates oral and written forms of business communication and considers ways to improve them; describes and explains basic theories and approaches of human resource management and organizational behavior; understands and critically considers the basic principles of business ethics and corporate social responsibility; Understands and explains the process and methodological principles of organizational changes and development.

3. The graduate describes and understands the process of managerial decision-making and its features, distinguishes different models of individual and group decision-making; explains the basic principles of managerial finance; describes management information systems and is aware of their importance in the decision-making process at operational, functional and strategic levels;

Understands and explains the role of strategic management in the success of the company, describes and distinguishes the main principles and types of different strategies, distinguishes the internal and external environment of the organization, identifies the forces that influence the process of strategic management and strategic decision-making, and determines the methods used internally and in the analysis of the external environment; Knows the project implementation cycle, types of short-term and long-term projects and possesses knowledge of theoretical and practical aspects related to their management.

4. The graduate describes the main principles and models of effective management of material, information and financial flows in the field of business; explains and explains the basic functions and principles of production and operations management and planning, various models and statistical methods used in production and operations management; determines the main principles of international business management, strategies and classifies the components of the international business environment; Describes and explains the theoretical and practical aspects and features necessary for small and medium business management and entrepreneurial activity.

Ability/ skill

5. The graduate can: identify, describe, evaluate and analyze micro and macro economic factors affecting business; classification and description of business types and organizational-legal forms; drafting and processing of a business plan; definition and application of legal norms applicable in the field of business; Use of office programs and data analysis.

6. The graduate can: demonstrate basic knowledge in the main functional areas of business and participate in discussions; characterization

of business financial indicators; assessment of accounting elements and preparation of financial documentation; explanation of current events in economy and business with mathematical and quantitative characteristics; Collecting, processing, analyzing data necessary for business research in compliance with ethical norms, using quantitative, qualitative and mixed methods; Able to generalize, evaluate and present research results.

7. The graduate can: plan, organize, drive/motivate and control work within the scope of competence; Correct assignment and delegation of tasks; participating in strategic planning together with the top management of the organization, developing an action plan, participating in the formation of an effective organizational structure taking into account the vision and mission of the organization;

In the process of strategic management, he/she modifies various strategies, uses the methods needed to scan the internal and external environment of the organization and analyze the industry; participates in the development of a successful strategy for the company; Making, implementing and taking responsibility for ethical decisions within the scope of competence. The use of different models, financial management knowledge and management information systems in the decision-making process; application of ethical standards during business management; analysis of the international business environment and selection of the right strategies for action; Planning and implementation of short-term and long-term projects.

8. The graduate can: participate in the initiation and management of organizational changes, analyze and evaluate different methods and strategies of production and operations; Analysis of information necessary

		for logistics management, logistics means and expected results of logistics choices; Identification of changing environmental factors affecting entrepreneurial activity and analysis of ongoing changes in it; assessment of small and medium-sized business development directions and drawing up a business plan based on the company's goals; Integrating human resource management concepts into a real work environment; Able to communicate orally and in writing, internally and externally in Georgian and English, lead and lead, negotiate, cooperate and collaborate, persuade and inspire, motivate others and self, manage stressful and conflict situations and work in a changing, unpredictable environment.
	Responsibility and autonomy	9.The graduate can evaluate his own knowledge in the field of business and management consistently and from different angles, determine the needs of further study and implimentation with the high degree of independence . Conduct and implement development-oriented activities in a complex, unpredictable learning and/or work environment while adhering to ethical principles/academic integrity.
Evaluation Criteria	and parameters of the acad Assessment of the student the training course/comp assessment, the sum of wh	's knowledge is carried out in oral and/or written form. The maximum evaluation of onent is equal to 100 points. The assessment includes an intermediate and final hich is 100 points. five types of positive ratings: - 100: 1-90.

	4) (D) Satisfactory – 61-70.
	5) (E) Acceptable – 51-60.
	b) Two types of negative grades :
	1) (FX) Fail $-41-50$, meaning that a student requires some more work before passing and is given a chance to
	sit an additional examination after independent work;
	2) (F) Fail -40 and less , meaning that the work of a student is not acceptable and he/she has to study the
	subject anew.
	The minimum competence threshold for intermediate and final assessments is at least 30% of the
	corresponding assessment. The point distribution of midterm and final assessments, their minimum
	competency thresholds and assessment rubrics are spelled out in the syllabus of the relevant component.
	Credit can be obtained only after the student has achieved the learning outcomes set by the syllabus,
	taking into account the following necessary requirements:
	a) in case of exceeding the minimum competence limit of intermediate and final assessments;
	b) in case of obtaining at least 51 points out of the maximum 100 points of the final assessment.
	A student will be admitted to the additional exam if he scored 41 - 50 points out of a maximum of 100 points
	in the final assessment or at least 51 points, but did not pass the minimum competence limit defined for the
	final assessment.
	The format and evaluation criteria of the midterm and final assessment components are determined by the
	syllabus of each study course/undergraduate thesis/practice, taking into account their specificities and
	following the above criteria.
	Tonowing the above effectia.
Field of Employment:	With the help of the knowledge and skills acquired within the bachelor program of management, the graduate
The of Employment.	has the opportunity to be employed in a management position in various profile organizations of the state and
	private sector, where he will practically carry out the main professional functions both independently and
	while working in a group.
	while working in a group.

	A graduate student can continue his studies not only in business and management, but also in another profile,
t	taking into account the prerequisites for admission to the relevant master's program and the requirements of
1	legislation.

Study course / module / practice / research component	Status		Distribution of credits for training according to courses and semesters									Distributio	on of I	hours	5			
			IA.Y	ζ	II A.Y		III A.Y		IV A.Y			Contact						
		Credits	I semester	II semester	III semester	IV semester	V semester	VI semester	VII semester	VIII semester	Lecture/consultation	seminar/group work/ practical work	Midterm exam (s)	Finaal exam	Total contact	Independent work	Total hours	Number of contact hours per week
Mandatory training courses in business	Mandatory	175	25	25	24	21	21	25	12	17	753	879	60	62	175	2494	425	113
administration and management															6		0	
academic writing	Mandatory	5	5								14	14	2	2	32	93	125	2
Information technologies	Mandatory	5	5								14	28	2	2	46	79	125	3
Mathematics I	Mandatory	5	5								14	28	2	2	46	79	125	3

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Fundamentals of microeconomics	Mandatory	5	5						14	14	2	2	32	93	125	2
Basics of business administration	Mandatory	5	5						14	14	2	2	32	93	125	2
Mathematics II	Mandatory	6		6					14	28	2	2	46	104	150	3
Fundamentals of macroeconomics	Mandatory	5		5					14	14	2	2	32	93	125	2
Fundamentals of management	Mandatory	5		5					14	14	2	2	32	93	125	2
basics of marketing	Mandatory	5		5					14	14	2	2	32	93	125	2
Legal environment of business	Mandatory	4		4					14	14	2	2	32	93	125	2
Business English I	Mandatory	5	5*	5*	5*	5*			14	14	2	2	32	93	125	2
Introduction to Statistics and Probability Theory	Mandatory	5			5				14	14	2	2	32	93	125	2
Basics of accounting	Mandatory	5			5				14	14	2	2	32	93	125	2
Data analysis and modeling with electronic spreadsheets	Mandatory	5			5				14	14	2	2	32	93	125	2
business communication	Mandatory	4			4				14	14	2	2	32	68	100	2
Business English II	Mandatory	5		5*	5*	5*	5*		14	14	2	2	32	93	125	2
Business statistics	Mandatory	6				6			14	28	2	2	46	104	150	3
Fundamentals of Finance	Mandatory	5				5			14	14	2	2	32	93	125	2
Information systems in management	Mandatory	5				5			14	14	2	2	32	93	125	2
Business ethics and corporate social responsibility	Mandatory	4					4		14	14	2	2	32	68	100	2
Managerial finance I	Mandatory	6					6		14	28	2	2	46	104	150	3
management of human resources	Mandatory	5					5		14	14	2	2	32	93	125	2

International business management	Mandatory	6				6				28	14	2	2	46	104	150	3
organizational behavior	Mandatory	4					4			14	14	2	2	32	68	100	2
Fundamentals of Business Research	Mandatory	5					5			14	14	2	2	32	93	125	2
Logistics	Mandatory	5					5			14	14	2	2	32	93	125	2
Fundamentals of strategic management	Mandatory	5					5			14	14	2	2	32	93	125	2
Project management	Mandatory	5					5			14	14	2	2	32	93	125	2
Organizational changes and development	Mandatory	6						6		28	14	2	2	46	104	150	3
Small and medium business management and	Mandatory	5						5		14	14	2	2	32	93	125	2
entrepreneurship																	
Operations management and business modeling	Mandatory	6						6		28	14	2	2	46	104	150	3
Practice	Mandatory	10							10		180		1	181	69	250	12
Bachelor thesis	Mandatory	7							7		45		1	46	129	175	3
Elective courses in business administration and	Ontional	15		4	4	4	4	E	E	87	40	1	1	1 4 1	004	075	0
LICCUVE COULSES III DUSIILESS autimistration and	Optional	15		4	4	4	4	5	5	0/	42	6	6	141	234	375	9
management	Optional	15		4	4	4	4	5	5	0/	42	6	0	141	234	3/5	9
	Optional	4		4	4	4	4	5	5	07 14	42 14	6 2	2	141 32	234 68	375 100	2
management	-				4	4	4	5	5								
management Basics of psychology	Optional	4				4	4	5	5	14	14	2	2	32	68	100	2
management Basics of psychology Basics of tourism	Optional Optional	4 4			4	4	4	5	5	14 14	14 14	2 2	22	32 32	68 68	100 100	2 2
managementBasics of psychologyBasics of tourismFinancial accounting	Optional Optional Optional Optional	4 4 6			4		4	3	5	14 14 14	14 14 28	2 2 2 2	2 2 2 2	32 32 46	68 68 104	100 100 150	2 2 3
managementBasics of psychologyBasics of tourismFinancial accountingPublic relations	Optional Optional Optional Optional Optional	4 4 6 4			4	4	4	3	5	14 14 14 14	14 14 28 14	2 2 2 2 2	2 2 2 2 2 2	32 32 46 32	68 68 104 68	100 100 150 100	2 2 3 2
managementBasics of psychologyBasics of tourismFinancial accountingPublic relationsMarketing management	Optional Optional Optional Optional Optional Optional	4 4 6 4 6			4	4	4	3	5	14 14 14 14 14 14	14 14 28 14 28 28 28	2 2 2 2 2 2 2	2 2 2 2 2 2 2 2	32 32 46 32 46	68 68 104 68 104	100 100 150 100 150	2 2 3 2 3 3
managementBasics of psychologyBasics of tourismFinancial accountingPublic relationsMarketing managementAnalytical tools in business	Optional Optional Optional Optional Optional Optional Optional Optional	4 4 6 4 6 5			4	4		3	5	14 14 14 14 14 14 14 14 14	14 14 28 14 28 14 28 14	2 2 2 2 2 2 2 2 2	2 2 2 2 2 2 2 2 2 2	32 32 46 32 46 32 46 32	68 68 104 68 104 93	100 100 150 100 150 125	2 2 3 2 3 2 3 2
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managementBasics of psychologyBasics of tourismFinancial accountingPublic relationsMarketing managementAnalytical tools in businessCareer managementBusiness relationship marketing	Optional Optional	4 4 6 4 6 5 4 4 4			4	4	4	5	5	14 14 14 14 14 14 14 14 14 14 14 14	14 14 28 14 28 14 28 14 14 14 14 14 14 14	2 2 2 2 2 2 2 2 2 2 2 2 2 2	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	32 32 46 32 46 32 32 32 32 32	68 68 104 68 104 93 68 68	100 100 150 100 150 125 100 100	2 2 3 2 3 2 2 2 2 2

Sales management	Optional	5							5		14	14	2	2	32	93	125	2
Business forecasting	Optional	5								5	14	14	2	2	32	93	125	2
Principles of quality management	Optional	5								5	14	14	2	2	32	93	125	2
Additional specialty/free credits	Optional	50			10	10	10	10	10/	15/	319	154	22	22	517	858	137	33
									15	10							5	
(English A1/A2/B1/B2, Russian A1/A2/B1/B2,	Optional	15	5	5	5						45	129	6	6	1 86	189	375	12
German A1/A2/B1/B2, French A1/A2/B1/B2, Spanish																		
A1/A2/B1/B2, Turkish A1/A2 /B1/B2)																		
Total		240	30	30	30	30	30	30	30									